

## AUCKLAND DISTRICT HEALTH BOARD

**Minutes of the meeting of the Board held on Thursday 5 December 2002  
in the Marie Hosking Room, Level 7, Building 14, Greenlane Clinical Centre, Auckland  
commencing at 1:15pm.**

The Chair declared the meeting open at 2:05pm.

### 1. ATTENDANCE AND APOLOGIES

#### **Board Members**

Wayne Brown (Chair)  
Margaret Horsburgh (Deputy Chair)  
Crystal Beavis  
Susan Devoy  
Di Nash  
John Retimana  
Vicki Salmon  
Ian Scott  
Pat Snedden

#### **Management in Attendance**

Graeme Edmond – Chief Executive  
Ian Ward - Chief Financial Officer/GM Shared Services  
Marek Stepniak – Chief Operating Officer  
Nigel Murray – GM Building Programme  
Brenda Saunders - GM Communications  
Ian Bell - Board Administrator

### 2. CONFIRMATION OF MINUTES 7 NOVEMBER 2002

Moved Margaret Horsburgh, seconded Susan Devoy.

*That the minutes of the meeting of the Auckland District Health Board held on 7 November 2002 be confirmed as a true and correct record.*

Carried

### 3. ACTION TABLE 7 NOVEMBER 2002

Ian Ward was addressing the IT latent demand which had been advised to the Audit Committee.

The cost of CME had increased \$700K over 3 years.

### 4. CHAIRMAN'S REPORT

The Chairman reported on:

- a meeting with Ministers Cullen and King where another review was proposed. He had advised that the issues related to undertakings given but not delivered by the MOH and Treasury.

- his experience in the 'white powder' incident. Dr Virginia Hope, Public Health, advised that the New Zealand Police were the lead agency but if powder was identified as lethal, responsibility transferred to the Ministry of Health. Any powder should be left in situ and test results could be obtained within 24 hours when treatment could be started. Wayne Brown considered that there was a systemic failure of a generic response within the organisation, communication and lessons could be learned from this.

Graeme Edmond advised of a review of emergency procedures that will be reported back in March.

Wayne Brown commented on announcements by the Minister of Health of moving money to support population funding, living within budget would be rewarded and overexpenditure sanctioned all with no dollars stated. There had been no direct response from the meeting with officials.

## **5. CHIEF EXECUTIVE**

### **5.1 Report**

Graeme Edmond spoke to his report noting that while the Change Programme was behind schedule this should be caught up. Further information would be provided to the Building and Change Committee.

The Services were clear that a phased approach is being taken with migration into the new hospitals.

Respiratory and Cardiac Technicians were back in negotiations. The MECA agreed by DHBs with RMOs had been unsuccessful in getting flexibility for rosters but this would be sought with individuals.

A key end of year meeting would be held between Shared Services, Building and Change Programmes and Services to ensure everyone knows what tasks there are for 2003 with details to be worked through with Services.

Other points noted were the finalisation of a letter of assurance to the Board on the Building and Change Programme, the need for a public pharmacy on site at the Greenlane Clinical Centre and an informal meeting to be held with McDonalds on the food franchise.

Moved Vicki Salmon, Seconded Wayne Brown

*That authority to sign the Crown Funding Agreement is delegated to the Chairman and CE once issues are resolved including inclusion of the Crown commitment to the nurses' settlement.*

Carried

### **5.2 Appointment of Members of DSAC**

Moved Wayne Brown seconded Vicki Salmon

*That the ADHB appoints Mere Kohi, instead of Rodney Bell, representing Te Roopu Waiora Trust to the Disability Support Advisory Committee effective from 1 October 2002.*

Carried

### **5.3 Primary Investment Fund**

Moved Crystal Beavis, seconded Ian Scott

*That the ADHB allocates \$350,000 of the Primary Investment Fund to Diabetes initiatives.*

Carried

## 5.4 Maori PHO

Moved John Retimana, seconded Di Nash

*That the ADHB agrees to:*

1. *The establishment of a Maori led PHO as soon as possible, and*
2. *The proposed implementation of a PHO Maori enhancement strategy identified as option 3 to establish Funder requirements for all PHOs and monitor/evaluate their performance for Maori health gain.*

Carried

### **Ministry of Health Representatives**

Dr Colin Feek and Francis Hughes attended the meeting. Colin Feek advised that he was here at the Minister's request with concerns as to staff morale and cultural changes through the Change Programme to move four hospitals into one.

Wayne Brown responded expressing the following concerns with the Ministry:

- Failure of the MOH to live with the consequences of previous decisions made such as the Building and Change Programmes.
- Yet another review proposed.
- ADHB had developed a 3 year business plan based on previous decisions including a site specific adjuster that the MOH now don't want to acknowledge.
- The delayed acknowledgement of the Conolly facility fee of \$1.6m for 20 years.
- The recommendation for a new Mental Health Board for Auckland when the 3 DHBs are co-operating and Auckland had in the past funded position from non mental health funds.
- Reneging on the promise made on the nurses' settlement.

These actions or lack of actions undermined the Board and so the whole organisation.

Kate Smedley, Manager 24 Hour Centre, advised that she felt there was a positive, challenging and excitement about the changes taking place with people proud to work for ADHB.

David Sage, CMO, advised that generally there was positiveness while acknowledging there were some pockets of resistance to the changes.

Board Members reinforced the comments by the Chairman commenting further on the improved financial performance, delays in signing the Annual Accounts due to lack of acceptance of three year plan and request for next year planning arriving right on Christmas. The perception was that Wellington always saw Auckland as a problem, which provided a negative framework for the relationship with the Ministry. There was a need for the Minister to recognise that there was a competent Board lead by a person appointed by her that should be held to account on performance to the three year plan. The Board were handling issues, the Building and Change Programmes and providing inspiration. They were being frustrated by the lack of trust shown.

Graeme Edmond commented on the enormous amount of frustration and the need for the MOH to assist the ADHB in the forthcoming year to focus and resolve major issues.

## **6. FINANCIAL REPORT – October Report**

The report was noted.

## **7. BUILDING AND CHANGE COMMITTEE**

Matters had been discussed earlier.

**8. QUALITY COMMITTEE**

No meeting had been held in November.

**9. AUDIT COMMITTEE**

Matters had been discussed earlier.

**10. GENERAL BUSINESS**

The Board acknowledged Vicki Salmon's contribution to the public profile of the Board as CEO of the Ellerslie Flower Show.

**11. NEXT MEETING**

The next scheduled ordinary meeting is on Wednesday 5 February 2003.

The meeting closed at 4:03pm

**CONFIRMED**

**CHAIR**

**DATE**